

**Southern African Defence and  
Security Management Network**



**SADSEM**

# **The Southern African Defence and Security Management (SADSEM) Network offers common programmes at tertiary education institutions to contribute to democratic management of defence and security in Southern Africa, and to strengthen peace and co-operative security.**

## **Background**

The SADSEM Network plays an important role in promoting peace and security in Southern Africa through its capacity-building work with governments for democratic control and management of the defence forces and other security organs, regional security co-operation and multinational co-operation in conflict management and peace missions. It also makes an important contribution to building sustainable local research and policy capacity, and promotes the involvement of civil society in peace and security issues.

The project achieves this through:

- Carefully targeted training programmes, which have involved more than 2 000 senior officials, military officers

and civil society leaders in all 14 countries of the Southern African Development Community (SADC)

- Research and policy development programmes
- Internships, mentoring and support for higher-degree studies
- Building a network of nine tertiary institutions which delivers the project on a co-operative basis in all SADC countries.

The network is managed by the Centre for Defence and Security Management at the Graduate School of Public and Development Management, University of the Witwatersrand, Johannesburg. A steering committee representative of all participating institutions meets quarterly, and an advisory board of representatives from all SADC governments meets annually.

SADSEM is funded by Danida through the Royal Danish Embassy in Pretoria, South Africa.

# SADSEM

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## 1 Organisational development

### 1.1 Network

Membership of SADSEM increased when the newly established Centre for Security Studies (CSS) at Mzuzu University, Malawi, formally joined the Network in June 2005, as the ninth partner (although its Director unexpectedly passed away in March 2006). Preliminary discussions took place regarding possible membership of new SADC member Madagascar. In Mozambique, the project was located at the *Centro de Estudos Africanos* at Eduardo Mondlane University; in Namibia, at the Department of Political and Administrative Studies at the University of Namibia; in Tanzania, at the Centre for Foreign Relations (CFR); in Zimbabwe, at the Centre for Defence Studies (CDS) at the University of Zimbabwe, attached to the Department of History; in Botswana, at the Centre for Strategic Studies at the University of Botswana; in Zambia, at the Faculty of Humanities at the national university; and in the Democratic Republic of Congo (DRC), at the *Chaire UNESCO pour la Culture de la Paix* at the University of Kinshasa.

In light of the recognition by Network partners of the growing complexity of managing collective activities across diverse nationalities, languages, and operational styles, a standard operating procedure (SOP) manual was developed and presented at a workshop. Arrangements are also being put in place for more effective translation.

Generally, all project managers regularly attended the three quarterly Steering Committee meetings (in Tanzania, Botswana, and Namibia), as well as Network-associated workshops (ran back-to-back with the former meetings to save costs) on curriculum development and various research themes (see section 4).

The Centre for Defence and Security Management (CDSM) at the University of the Witwatersrand (Wits University) continued to co-ordinate the Network. Staff members focused primarily on the Network's administrative requirements, including preparing for the DANIDA review in April 2006. Staff also focused on delivering and expanding courses, and growing its research activities with a range of academic institutions and donors (see item 1.11 below). The development of a strong working relationship with the Southern African Development Community Organ on Politics, Defence and Security Co-operation (SADC OPDSC) was seen as a key priority, and the Network continued to pay particular attention to it, including ongoing liaison by CDSM staff with the OPDSC Secretariat in February 2006.

The project underspent on some budgeted items, primarily due to delays in activating the agreement with the SADC Parliamentary Forum regarding the implementation of the parliamentary programme. However, the programme has taken off, with the first courses held in the DRC, Malawi, and South Africa. In conjunction with DANIDA, the Network co-ordinator undertook a reallocation of funding for budget items, resulting in a better spending pattern, including costs of executive courses and the annual certificate course.

In general, during the year under review the Network went a considerable way towards achieving the strategic objectives it had set, including:

- Diversifying and expanding the range of courses beyond the Network's traditional focus on defence management. The administration was reorganised into four programmes, each with executive courses within them: Defence Management, Managing Multinational Security (Peace Missions etc), the Parliamentary Programme, and a new programme in Security Sector Governance (the latter supported by the Department for International Development (DFID) UK and focusing on the non-military dimensions of security).
- Consolidating links with SADC governments and with wider society, in particular through research programmes (see below), although this was only partially achieved. A notable development was the increasing number of programmes that were run outside of national capitals, to ensure stronger local ownership. This was especially the case in Namibia, the DRC, Malawi, and Tanzania.
- Consolidating and expanding the academic base by beginning the development of master's level courses in security studies and improving the throughput of higher-level degree graduates. In particular, an active PhD programme was put in place.
- Diversifying funding by securing funding from, amongst others, the Friedrich Ebert Stiftung (FES), the Volkswagen Foundation, and DFID.
- Increasing the Network's ability to deliver programmes in French and Portuguese. The courses held in Mozambique and the DRC were for the first time held entirely in these languages.
- Enhancing gender representivity, through the appointment of a female project manager and female consultants to oversee curriculum and new course development, although considerable work still needs to be done in this regard.

## 1.2 Centre for Defence and Security Management, University of the Witwatersrand, South Africa

The Centre continued to be headed by a Chair and Director, Prof Gavin Cawthra. Brig-Gen Paulino Macaringue and Mr Anthoni van Nieuwkerk continued as senior lecturers, Mrs Shirley Magano as programme manager, and Ms Martha Robinson as project co-ordinator. Three part-time senior lecturers were appointed, namely Maj-Gen Solly Mollo and Mr Tsepe Motumi (Department of Defence), and Ms Sandy Africa (Department of Intelligence).

The Centre's principal activities during this period consisted of co-ordinating the Network; delivering the annual Certificate in Defence and Security Management (October 2005); contributing to and participating in executive courses and seminars; acting as a secretariat for the Steering Committee; maintaining and expanding the resource centre; hosting interns and supporting scholarship students; supervising research work; teaching; managing collaborative research projects; maintaining links with other organisations and donors; managing the Network's finances and reporting to donors; and managing the twinning relationship with the Danish Institute for International Studies (DIIS).

A mini-strategic planning meeting was held in January 2006, where a range of strategic and operational issues were dealt with. The following division of labour was agreed: Prof Cawthra to manage the parliamentary programme, Mr van Nieuwkerk to manage the peace missions programme, Brig-Gen Macaringue to manage the defence programmes, and another person to take on the security sector governance programme at a later date (funding permitting).

The Centre maintained its strong relationship and active links with Wits University, and its staff continued to supervise post-graduate students researching into security-related topics, and to lecture on courses at the Graduate School of Public and Development Management (P&DM).

The CDSM continued to maintain cordial relations with various government departments, including teaching on the SA National Defence College programmes (and arranging a joint seminar), and assisted with policy development initiatives, in particular with the Defence Update, where it assisted the parliamentary portfolio committee on defence, and ran two workshops for parliamentarians and senior defence officials involved in policy.

## 1.3 Centre for Strategic Studies, University of Botswana

The Centre for Strategic Studies, attached to the Department of Political and Administrative Studies, University of Botswana, continued to manage the SADSEM programme under the leadership of Prof Mpho Molomo, with the assistance of Mr Gabriel Malebang as researcher/administrator. The CSS undertook a number of activities during this period, including the delivery of three well-attended executive courses (on defence and security management, and civil-military relations) and a research project on security-related issues in Botswana, which is giving rise to two books. It also developed a mission and vision statement, recruited an advisory board, and generally succeeded in establishing itself as an increasingly influential role-player in the Botswana national defence and security environment.

## 1.4 Defence and Security Management Project, UNESCO Chair, University of Kinshasa, DRC

Prof Assindie Mungala continued to lead the project, with assistance from staff members from the *Chaire UNESCO* and other sections of the university, with Prof Okana as the project officer. The project remained active across a range of activities, including the delivery of five executive courses, in various parts of the country, on peace missions, parliamentary oversight, civil-military relations, and defence and security management. It also continued to pursue research and publications, as well as capacity-building, by sending a strong delegation of participants to the SADSEM annual certificate course. The project's outputs were generally calculated to support the defence and security-related dimensions of the country's precarious transition to democracy, and were highly rated and very popular. The *Chaire UNESCO* has developed a good relationship with the Ministry of Defence and the police, resulting from SADSEM visits to Kinshasa. It was approached by the Economic Community of Central African States (ECCAS) to make proposals regarding the Central Africa peace-keeping brigade, by the UN Educational, Scientific and Cultural Organisation (UNESCO) and the DRC government to set up a documentation centre on gender, by the President of the African Union (AU) to prepare for a regional conference on peace and security, and by the Vice-President of the Political, Defence and Security Commission to facilitate training courses with the Switzerland Institute of Military Leadership and Research.

### 1.5 Centre for Security Studies, Mzuzu University, Malawi

Although the most recent member of the Network (having formally joined in 2005), the CSS at Mzuzu was able to deliver three executive courses (on defence and security management, civil-military relations, and parliamentary oversight) in the period under review, and established a good working relationship with the Department of Defence and other government actors. Extensive curriculum development work took place, with the intention of developing a range of courses, and diploma and (eventually) degree programmes, to meet the demand for security studies in Malawi. The Director of the Centre, Prof Dan Chimwenje, passed away suddenly in March 2006.

### 1.6 Defence and Security Management Project, Centre for African Studies, Eduardo Mondlane University, Maputo, Mozambique

Prof Joao Paulo Borges Coelho continued as project manager. The project delivered two executive courses (civil-military relations, and defence and security management), engaged in a curriculum review specifically tailored to the Mozambique/former Portuguese context, explored relations with other Portuguese-speaking countries, and maintained an active research profile. Research on HIV in the military, sponsored by the FES, was conducted, and a volume with annotated references produced, as well as a workshop with relevant stakeholders.

### 1.7 Defence and Security Management Project, Department of Political and Administrative Studies, University of Namibia

The project was led by Prof Andre du Pisani. Col F.S. Siluzungila, seconded by the Ministry of Defence to the project on an internship basis, continued in this position during the period under review. The project was able to deliver two executive courses (defence and security management, and defence and security policy); contributed to the development of a master's degree programme in security studies; secured funding from the Volkswagen Foundation for running research projects; co-hosted two high-level conferences with the Centre for Conflict Resolution (CCR); and hosted various Network meetings in March 2006, including the annual Advisory Board meeting, a Steering Committee meeting, and a research seminar with the DIIS.

### 1.8 Centre for Foreign Relations, Tanzania

The project continued to be run through a Sub-Centre attached to the CFR, run by a new project manager, Ms Lucy Shule, under the leadership of the Director of the Centre, Prof Abillah Omari. The CFR undertook a Leaders' Sensitisation Programme in December 2005, facilitated orientation for military attachés, and delivered two executive courses on peace missions.

The CFR was busy preparing an MA programme in Defence and Security Management, and established a journal, *International Diplomatic Review*, with three SADSEM members on its board. It has, in addition, established good relationships with the Presidency, the police, the prisons, and the media.

A number of young academics were being prepared for PhDs and other research roles in security issues.

### 1.9 Defence and Security Management Project, Department of History, University of Zambia

This project was led by the Dean of the Faculty of Humanities, Prof Bizeck Phiri. It delivered an executive course in defence and security management in April 2005. National historical archives were being opened, and SADSEM was invited to access the material with a view to producing a book on 'Zambia and the politics of Southern African liberation'. There was progress with a second book project as well, on the history of the Zambia Defence Forces.

### 1.10 Centre for Defence Studies, University of Zimbabwe

Lt Col Bangidza was appointed as CDS Director effective from 1 March 2006, after the previous director, Dr Ken Manungo, left to take up a position with the UN Development Programme (UNDP) in Zimbabwe. A Board of Directors was reactivated within the University of Zimbabwe to oversee CDS governance. The CDS delivered two executive courses, in civil-military relations and defence management, which were well attended by a wide range of actors. Relationships with the key stakeholders, including the SADC Regional Peacekeeping Training Centre, were maintained.

A BA degree and a master's degree programme in war and security studies were run in conjunction with the Zimbabwe Staff College. A small resource centre was established.

### 1.11 Relations with other organisations

The Network maintained an ongoing working relationship with a wide range of organisations in the Southern African region and Africa, and internationally, including:

- **The African Security Sector Network (ASSN)**, supported by the Global Facilitation Network for Security Sector Reform (GFN-SSR). The SADSEM Network continued to play a prominent role in this initiative, co-ordinating the Southern African network and also holding the deputy chair of the African network.
- **South African-based non-governmental organisations (NGOs)**, including the Institute for Security Studies (ISS), the Institute for Global Dialogue (IGD), the Africa Institute of South Africa (AISA), the African Centre for the Constructive Resolution of Disputes (ACCORD), and the CCR, in the form of presenting conference papers, using their experts as lecturers, participating in policy workshops, etc. Two joint high-level seminars were held by the University of Namibia with the CCR in Namibia, with a view to supporting Namibia's chair of the OPDSC.
- **FES**, Germany (through its Mozambique office). The FES has provided funds for research projects and funded SADSEM seminars and conferences, including a round-table seminar in December 2005 in Johannesburg on aspects of international security. The FES also agreed to provide initial funding for the implementation of a SADSEM research project on the African Indian Ocean.
- **International Development Research Centre (IDRC)** (Canada). Discussions took place in 2005 with regard to future research co-operation, specifically relating to the 'development and security' theme.
- **DIIS**, with which the Network has a twinning arrangement (see section 5).
- **Christian Michelson Institute (CMI)** (Norway). After a visit by SADSEM staff to the CMI in August 2005, and reciprocal visits from CMI, an agreement was made to co-operate on joint research projects, PhDs and internships. This agreement has yet to be funded, but informal co-operation took place.
- **DFID** (UK), which funded additional SADSEM programmes in the non-military aspects of security sector governance. These included the executive course in security sector governance, held in Johannesburg in December 2005, and the development of a longer-term project to develop master's modules on the same theme.
- **The Formative Process Research on Integration in Southern Africa (FOPRISA) co-ordinated by the Botswana Institute for Development Policy Analysis (BIDPA)**. This is an agreement between BIDPA and SADSEM for research on SADC defence and security matters.

## 2 Executive courses

The Network delivered 18 executive courses in the period under review, three in Defence and Security Management, four in Managing Multinational Peace Missions, four in Parliamentary Oversight of Defence, six in Civil-Military Relations, and one in Security Sector Governance. These were held in eight SADC countries. In all cases the courses were held in co-operation with host governments. Contributions in kind (e.g. venues, transport, food, and administration) or other support were often provided by the host government, and in some cases governments or other donors also contributed to the direct costs of the courses.

Lecturers were drawn from the organisations participating in the Network as well as from government departments and other academic institutions, in all cases from local Southern African sources of expertise.

A standard format was used for participants to evaluate courses. In all cases, evaluations were extremely positive – in most cases 100 per cent of participants were either extremely positive or positive that the courses met their expectations and enhanced appropriate skills and knowledge, and in no cases were these evaluations in any way negative. Such negative comments as there were, were generally confined to the length of the courses (there were persistent requests that they be doubled or trebled in length), and sometimes to logistics and venues. Courses were initially run for under R100 000 each. However, the Steering Committee, at its meeting held in Bagamoyo, Tanzania in June 2005, agreed to increase the executive courses budget to R150 000, which was approved by the donor.

2005/6

## 2.1 Executive courses in Defence and Security Management

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**Organisation:** Department of History at the University of Zambia.

**Venue:** Crest Golfview Hotel.

**Content:** Civil-military relations, international security and peacekeeping, defence economics and budgeting, gender issues in defence and security establishments, parliamentary oversight on defence and security, HIV/Aids in defence and security establishments, and international relations.

**Attendance:** 27 participants were drawn from the Ministry of Defence, the army, the President's Office, the police force, and postgraduate students from the University of Zambia.

**Lecturing:** Ministry of Defence, University of Zambia, and the Centre for Foreign Relations.

**Evaluation:** All participants were positive that the course met their expectations of enhancing their knowledge and skills, and felt the same about the lecturing standards.

40304" Gzgewvkg"eqwtug"kp" Fghgpeg"tpf"Ugewtkv{"  
Opcigogpv."Ucnkoc."Ocncyk."47Î4;"Crtn"4227

**Organisation:** Ministry of Defence, Malawi.

**Venue:** Kambiri Holiday Resort.

**Content:** Civil-military relations, global and regional security, defence economics and budgeting, management of defence and security resources.

**Attendance:** 35 participants were drawn from the Ministries of Defence and Home Affairs, parliament, the police service, and the Malawi Defence Force.

**Lecturing:** Ministry of Defence, CDSM, and SANDF.

**Evaluation:** All participants were satisfied with the course. Some dissatisfaction was expressed about the venue.

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Opcigogpv."Jctctg." \kodcdyg."46Î4:"Qevqdg"  
4227

**Organisation:** Centre for Defence Studies, University of Zimbabwe.

**Venue:** University of Zimbabwe.

**Content:** Defence economics and budgeting, defence planning and civil-military relations, regional security, presentation, democratic control over the military, and a case study on civil-military relations and the primacy of civilian control over the military.

**Attendance:** 37 participants were drawn from the Ministry of Defence, police service, President's Office, prison officials, and university lecturers.

**Lecturing:** University of Zimbabwe, Ministry of Defence, Ministry of Home Affairs, and Regional Peacekeeping Training Centre (RPTC).

**Evaluation:** All participants were entirely satisfied or satisfied with the course content and lecturing standards.

## 2.2 Executive courses in Managing Multinational Peace Missions

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Owvkvkpcvkqpcn"Rgceg"Okuukqpu."Mkucpicpk."  
Fgoqetcvke" Tgrwdnke"qh"Eqpiq."8Î;"Crtn"4227

**Organisation:** University of Kinshasa, DRC.

**Venue:** University of Kisangani.

**Content:** The UN system, post-conflict peace-building, introduction to multinational peace missions, planning a regional peace mission, the AU and SADC in peace missions, and case studies on international and African peace missions.

**Attendance:** 66 participants were drawn from the Ministry of Defence, police service, and defence force.

**Lecturing:** University of Kinshasa and Kisangani.

**Evaluation:** All participants were satisfied with the course content and lecturing standards.

40404" Gzgewvkg"eqwtug"kp"Opcikpi"  
Owvkvkpcvkqpcn"Rgceg"Okuukqpu."lcdqtqpg."  
Dqvuyqpc."47Î4;"Crtn"4227

**Organisation:** Department of Political and Administrative Studies, University of Botswana.

**Venue:** Centre for Continuing Education.

**Content:** The role of civilian police in managing multinational peace missions, conceptual framework of peace missions, legal framework of peace missions, case studies of Somalia, Lesotho, and Burundi.

**Attendance:** 34 participants were drawn from the teachers' union, defence force, police service, National Assembly,

Botswana's People's Party, Department of Broadcasting Services, and Botswana National Youth Council.

**Lecturing:** Regional Peacekeeping Training Centre, Institute for Security Studies, Botswana Defence Force, and Institute for Development Studies.

**Evaluation:** Almost all participants were positive that the course met their expectations of enhancing their knowledge and skills, and felt the same about the lecturing standards. Some needed more literature and felt that additional modules should have been included.

#### 40405" Gzgewvkg"eqwtug"kp"Ocpckpi" Ownvkvkqpcn"Rgceg"Okuukqpu."Mkpujuc."FTE." 44Î47"Ocjej"4228

**Organisation:** University of Kinshasa, DRC.

**Venue:** Ministry of External Affairs.

**Content:** The UN system, introduction to multinational peace missions, the management of peace missions, *Mission des Nations Unies en République Démocratique du Congo* (MONUC) and the security of the elections, and managing peace missions at regional and sub-regional level.

**Attendance:** 59 participants were drawn from civil society, the police service, and the defence force.

**Lecturing:** University of Kinshasa, Ministries of Defence and Home Affairs, and police service.

**Evaluation:** All participants were positive that the course met their expectations of enhancing their knowledge and skills, and were also positive about the lecturing standards.

#### 40406" Gzgewvkg"eqwtug"kp"Ocpckpi" Ownvkvkqpcn"Rgceg"Okuukqpu."Ctwujc."Vcp|cpkc." 49Î53"Ocjej"4228

**Organisation:** Centre for Foreign Relations, Tanzania.

**Venue:** Morogoro.

Full report not available at the time this annual report was being produced.

### 2.3 Executive courses in Parliamentary Oversight of Defence

#### 40503" Gzgewvkg"eqwtug"kp"Rctnkcogpvt{" Qxgtukijv"qh"Fghgpeg."Lqjcppgudwti."Uqvwj" Chtkec."37Î38"Crtnk"4227

**Organisation:** CDSM, University of the Witwatersrand.

**Venue:** Graduate School of Public and Development Management.

**Content:** Civil-military relations, approaches to defence policy and key issues, global security and key issues.

**Attendance:** 13 participants were drawn from the Portfolio Committee on Defence and the Department of Defence.

**Lecturing:** CDSM.

**Evaluation:** All participants found the course was of high quality and useful to their work, and had provided them with enhanced understandings of key issues. Participants expressed support for a further workshop later in the year to explore other key issues related to their work.

#### 40504" Gzgewvkg"eqwtug"kp"Rctnkcogpvt{" Qxgtukijv"qh"Fghgpeg."Lqjcppgudwti."Uqvwj" Chtkec."î32"Ugrvgodgt"4227

**Organisation:** CDSM, University of the Witwatersrand.

**Venue:** Graduate School of Public and Development Management.

**Content:** The global collective security system, the New Partnership for Africa's Development's (NEPAD's) peace and security agenda, SADC's peace and security instruments, the evolution of Southern African security co-operation, the AU's security architecture and protocols.

**Attendance:** 15 participants from Portfolio Committee on Defence, parliamentary officials, Ministry of Defence, and Department of Defence.

**Lecturing:** CDSM, ASSN, IGD, and Graduate School of Public and Development Management.

**Evaluation:** All participants were positive that the course met their expectations of enhancing their skills and ability to explore key issues in defence planning and civil-military relations.

#### 40505" Gzgewvkg"eqwtug"kp"Rctnkcogpvt{" Qxgtukijv"qh"Fghgpeg."Mkpujuc."Fgoqetcvke" Tgrwdnke"qh"Eqpiq."3Î7"Pqsgodgt"4227

**Organisation:** Chaire UNESCO.

**Venue:** University of Kinshasa.

**Content:** Regional security, human resources management, defence economics and budgeting, management and the governance of defence and security, global security and key issues.

**Attendance:** 60 participants were drawn from civil society, the police service, the National Assembly, and the defence force.

**Lecturing:** University of Kinshasa, Ministry of Defence, military attachés, and *Chaire UNESCO*.

**Evaluation:** All participants were positive that the course met their expectations of enhancing their knowledge and skills, and felt the same about the lecturing standards.

#### 40506" Gzgewvkxg"eqwtug"kp"Rctnkocgpvct{" Qxgtukijv"qh" Fghgpeg."Ocpiqejk."Ocncyk." 4:"Pqxcdgti3" Fgegogdt" 4227

**Organisation:** Centre for Security Studies, Mzuzu University.

**Venue:** Boadzulu Holiday Resort.

**Content:** Civil-military relations and parliamentary oversight of defence, approaches to defence policy, global security and key issues, defence budgeting and procurement.

**Attendance:** 25 participants were drawn from the National Assembly, defence force, police service, Ministry of Foreign Affairs, Mzuzu University, the media, and civil society.

**Lecturing:** CDSM, University of Zambia, University of Zimbabwe, and Mzuzu University.

**Evaluation:** All participants were entirely satisfied or satisfied with the course. Some reservations were expressed about the venue.

## 2.4 Executive courses in Civil-Military Relations

#### 40603" Gzgewvkxg"eqwtug"kp"Ekxkn/Oknkvct{Tgncvkqpu." Ocrwvq.Oq|codkswg."52"Oc{15"Lwpg" 4227

**Organisation:** Centre for African Studies. Eduardo Mondlane University.

**Venue:** Eduardo Mondlane University.

**Content:** Concepts and theory of civil-military relations, development of Mozambique defence and security, defence economics, the military and HIV/AIDS.

**Attendance:** 21 participants were drawn from the Ministry of Defence, police service, Intelligence and State Security, and the Centre for African Studies.

**Lecturing:** Ministry of Defence, Eduardo Mondlane University, and CDSM.

**Evaluation:** The programme and standard of lecturing were overwhelmingly rated positive.

#### 40604" Gzgewvkxg"eqwtug"kp"Ekxkn/Oknkvct{Tgncvkqpu." Jctctg." \kodcdyg."8132"Lwpg" 4227

**Organisation:** Centre for Defence Studies, University of Zimbabwe.

**Venue:** University of Zimbabwe.

**Content:** Concepts and theory of civil-military relations, small-arms proliferation, the SADC Organ on Politics, Defence and Security, managing regional security.

**Attendance:** 30 participants were drawn from the President's Office, embassies, the defence forces, the police service, and academic institutions.

**Lecturing:** University of Zimbabwe and Department of Defence.

**Evaluation:** All participants were satisfied with the course content and lecturing standards.

#### 40605" Gzgewvkxg"eqwtug"kp"Ekxkn/Oknkvct{Tgncvkqpu." Dwmcxw."FTE."35138"Lwn{" 4227

**Organisation:** *Chaire UNESCO*.

**Venue:** Hotel La Rochelle.

**Content:** Civil-military relations and defence policy, approaches to defence policy and key issues, and global security.

**Attendance:** 66 participants were drawn from civil society, the police service, the Ministry of Defence, and the defence force.

**Lecturing:** University of Kinshasa, Ministry of Defence, *Chaire UNESCO*.

**Evaluation:** All participants were positive that the course met their expectations of enhancing their knowledge and skills, and felt the same about the lecturing standards.

#### 40606" Gzgewvkxg"eqwtug"kp"Ekxkn/Oknkvct{Tgncvkqpu." Ocpiqejk."Ocncyk."34138"Ugrvgogdt" 4227

**Organisation:** Ministry of Defence, Malawi.

**Venue:** Mangochi.

**Content:** Civil-military relations in Africa, global and regional security, parliamentary oversight over the security establishment, theories and principles of civil-military relations, governance and management of defence and security.

**Attendance:** 25 participants were drawn from the Ministries of Defence and Home Affairs, Parliament, the police service, and the Malawi Defence Force.

**Lecturing:** Ministry of Defence and CDSM.

**Evaluation:** All participants were satisfied with the course content and lecturing standards.

#### 40607" Gzgewvkxg"eqwtug"kpElxkn/Oknkvct{Tgncvkqpu." Ykpfjqgm."Pcokdkc."48Î52"Ugrvgodgt"4227

**Organisation:** Department of Political and Administrative Studies, University of Namibia.

**Venue:** Marienthal Recreational Resort

**Content:** Civil-military relations and parliamentary oversight, comparative defence ministries, and public policy management.

**Attendance:** 28 participants were drawn from the Ministries of Defence, Home Affairs, and Foreign Affairs; police service; and Namibia Defence Force.

**Lecturing:** University of Namibia and Ministry of Defence.

**Evaluation:** The programme and standard of lecturing were universally rated positive. Many participants wanted a longer course.

#### 40608" Gzgewvkxg"eqwtug"kpElxkn/Oknkvct{Tgncvkqpu" \*"Rqnke{+."lqcdku."Pcokdkc." 4:"Pqxgodgtî3"Fgegodgt"4227

**Organisation:** Department of Political and Administrative Studies, University of Namibia.

**Venue:** Horizons Restaurant and Accommodation, Gobabis.

**Content:** Introduction to public policy and security, policy process for defence and security, key issues in defence and security policy, and introduction to policy analysis and its application to defence and security.

**Attendance:** 29 participants were drawn from the Ministries

of Defence, Home Affairs, and Foreign Affairs; police service; National Intelligence Service; Namibia Defence Force; and Parliament.

**Lecturing:** University of Namibia and Ministry of Defence.

**Evaluation:** All participants were satisfied with all but one course module. Several participants indicated the need for a longer course.

## 2.5 Executive courses in Security Sector Governance

#### 40703" Gzgewvkxg"eqwtug"kp"Ugewtkv{"Ugevqt" lqxgtpcpeg."Lqjcppgudwti."Uqwvj"Chtkec." 3Î7"Fgegodgt"4227

**Organisation:** Centre for Defence and Security Management, University of the Witwatersrand.

**Venue:** Graduate School of Public and Development Management.

**Content:** Security concepts and security threats in the SADC region, the security sector and its governance, policy processes in the security sector, financial management and budget oversight in the security sector, political transitions, and peace-building and reconstruction.

**Attendance:** 25 participants were drawn from government departments, NGOs, police services, and departments of defence from several SADC countries.

**Lecturing:** CDSM, Graduate School of Public and Development Management, ASSN, Eduardo Mondlane University, University of Kinshasa, and Zimbabwe University.

**Evaluation:** All participants were positive that the course had met their expectations of enhancing their understanding of key issues in security sector governance.

## 3 Certificate course

SADSEM organised and delivered a certificate course in defence and security management in October 2005 in Johannesburg. The course convenor was Mr Anthoni van Nieuwkerk, the academic director was Brig-Gen Paulino Macaringue, and course logistics were co-ordinated by Ms Shirley Magano, all from the CDSM. The objectives of the course included:

- providing participants with dynamic interpersonal and

leadership skills, and enhancing conceptual, theoretical, and management skills;

- exploring key issues in international and regional security, the management of defence and security resources, civil-military relations, and strategic management; and
- providing an environment in which key players in the Southern African security field can interact in a structured way in order to develop the basis for common security.

The CDSM invited appropriate government departments in various SADC countries to nominate participants. Invitations were facilitated by the SADSEM partners in Botswana, the DRC, Malawi, Mozambique, Namibia, Zambia, Zimbabwe, and Tanzania. Thirteen of the 14 SADC countries sent delegates. Of the 39 course participants, four were female. The target of 20 per cent female participants was not achieved, despite strong appeals being made in the recruitment of candidates for governments to submit female candidates.

The course was opened by Prof D Solomon, Academic Director, Graduate School of Public and Development Management at Wits. The graduation ceremony was addressed by H.E.T. Brylle, Ambassador of Denmark, and Mr E Hauanga, Chairperson of the Advisory Board of the SADSEM network.

Course participants were expected to participate in, and were assessed on, the following modules, each of which ran over two days:

- International and Regional Security
- Civil-Military Relations
- Ministries of Defence
- Public Policy
- Defence Economics and Budgeting
- Human Resource Management
- Strategic Management

Modules were delivered by the following resource persons: Ms

Lynn Hewlett, Wits University; Mr Dino Gavrielides, Wits University; Dr Chris Landsberg, Centre for Policy Studies (CPS); Mr Festus Aboagye, ISS; Mr Anthoni van Nieuwkerk, Wits University; Prof Gavin Cawthra, Wits University; Maj-Gen (rtd) Len le Roux, ISS; Prof Mohammed Jahed, Wits University; Gen Louis Fisher, Botswana Defence Force; Prof Joao Paulo Coelho, Eduardo Mondlane University; Mr Tsepe Motumi, South African Department of Defence; and Prof Patrick Fitzgerald, Wits University.

The overall standard of participants on the course was very high. The participants remained highly motivated and focused throughout, and worked exceptionally well in groups. Representation was appropriate in most regards, although more representation could have been achieved from politicians (there was only one MP) and from other key non-defence departments.

The standard of lecturing was high and was reflected in the generally very positive evaluations of individual lecturers. Logistics were generally fine, given the budget. Compressing the course to four weeks from five made the final module – on strategic management – difficult to present in the time allocated. Participants were willing to work in evenings and during weekends, which were fully exploited. Additional training in computer literacy was offered during this course, which most participants took up. This was run during evenings over the duration of the course. Structured academic support was also offered, as well as an academic resource centre.

## 4 Research, curriculum development, and publications

### 4.1 Research by partner organisations

Partner organisations continued to maintain research interests linked to national issues and priorities, as well as broader regional issues:

**Botswana:** Small arms, national security policy, civil-military relations, security and development, and civil-military relations (leading to two books in preparation).

**DRC:** A wide range of research related to the war-to-peace transition and the democratic transition, including human rights and security; security in the Great Lakes region; security during the elections process; urban security; the political process in the transition; the role of MONUC; disarmament, demobilisation and reintegration of combatants; and future governance of security (leading to several publications, books, monographs, and research reports).

**Malawi:** During this formative period, research was mostly

aimed at supporting curriculum development, although some work was done on governance and policy issues.

**Mozambique:** Indian Ocean security (a project was developed), HIV/Aids in the military (preliminary project findings developed), national security policy and national defence policy, contemporary history of the armed forces, and authority and conflict in post-conflict market economies (leading to journal articles and chapters in books).

**Namibia:** The military and nation-building, regional security co-operation, governance and security, and preparing for multinational peace missions (leading to journal articles and chapters in books).

**Tanzania:** A wide range of research carried out by higher-degree students and staff, especially on international and regional security issues, terrorism, small arms, refugees, national security policy, and the Great Lakes and Indian Ocean areas.

**South Africa:** Research focused on regional and South African security issues, including policy development, police and wider security reform, military transformation and integration, the SADC security programme, Mozambique security, and international comparative regional security (published as book chapters and journal articles).

**Zambia:** Focused on civil-military relations and governance issues, and Zambia's role in the liberation struggle.

**Zimbabwe:** Demining, small-arms proliferation, and human development (plans were put in place to produce an issue of the University of Zimbabwe's *Journal of Peace, Conflict and Military Studies*).

## 4.2 Collaborative research projects

**Formative Process Research for Integration in Southern Africa:** SADSEM participated in this Norwegian-funded project for policy-oriented research for SADC. It chaired the Steering Committee of the project, and liaised with SADC and other actors with regard to the research on policy options for regional security (e.g. the SADC Brigade and the OPDSC).

**Indian Ocean Security:** In response to government requests, a collaborative programme to research the specific security challenges facing the littoral and island states of the Southern African Indian Ocean area was drawn up. This will initially be funded by the FES.

**Security Sector Governance:** Research was carried out, with colleagues from the DIIS, into aspects of national and regional security sector governance, which will result in a collaborative volume.

## 4.3 Curriculum development

An extensive process of curriculum review, of all modules offered on executive and certificate courses, took place during the year. This included an analysis of teaching and training methods, the development of review criteria, and the holding of two workshops for trainers, following which improvements

were made to curricula of all courses. The courses were organised into four programmes to ensure curricular integrity and prevent overlaps. A new curriculum for an executive course in Security Sector Governance was developed. In addition, country-specific curriculum workshops were held in Malawi and Mozambique.

In South Africa, Tanzania, Zambia, Mozambique, Malawi, and Namibia, work began on the development of master's level courses on security studies, which it was planned would share resources, and possibly be linked in terms of qualifications as they evolved. Courses at this level already exist in the DRC and Zimbabwe.

## 4.4 Seminars and conferences organised

**Symposium on Acts of Terror in the 21st Century,** Johannesburg, South Africa, 24 October 2005. This was a joint symposium between the senior officers attending the Executive National Security Programme of the South African National Defence College and the participants on the Executive Course in Defence and Security Management.

**International Round Table on African Perspectives on Global Security Agendas,** Johannesburg, South Africa, 21–22 November 2005. Supported by the FES, Germany, this provided an opportunity for some 30 African academics and government practitioners to develop responses to global security agendas, such as nuclear proliferation, terrorism, and reform of the UN, in order to develop research and policy positions.

**Seminar on Strengthening Namibia's Chair of the OPDSC,** Windhoek, Namibia, 23 November. Organised by the CCR, the seminar was supported by the Namibian SADSEM partner, and was aimed at senior decision-making levels in Namibia.

**Seminar on African Security Governance in a Global Context,** Windhoek, Namibia, 11 March 2006. Held with the DIIS, this entailed SADSEM and DIIS staff and students presenting papers on aspects of African security governance, with a view to taking forward collaboration (see section 5).

# 5 Co-operation with the Danish Institute for International Studies

A co-operation agreement between the CDSM (on behalf of SADSEM) and the DIIS provides for a wide range of co-operation, including networking in Africa and Europe, support for research, use of library and other resources, internships and exchanges, and joint workshops and publications.

Regular contact was maintained throughout the year, and DIIS assisted in research development, and commented on and assisted with research outputs. In August 2005, the DIIS facilitated a visit by Prof Cawthra, co-ordinator of SADSEM, and Brig-Gen Macaringue to Denmark and Norway for consultations

regarding taking the collaboration forward, for the presentation of seminars on Southern Africa, and to explore ways in which the DIIS, the CMI and other organisations could support the growing number of PhD and master's-level students in the SADSEM Network. Briefings were also given to the Norwegian government.

In October 2005, two DIIS staff members visited South Africa to provide expert input by lecturing on the Certificate Programme and the Symposium on Terror, held jointly with the National Defence College.

In March 2006, a joint seminar was held with DIIS staff, including the Director, Ms Nana Vigt, and SADSEM staff and PhD students in Windhoek, Namibia, where papers were presented in the context of a seminar on African Security Sector Governance in a Global Context (see section 4). A follow-up seminar was planned for November 2006, to lead to the joint production of a book. In addition, plans were made for DIIS to host the SADSEM PhD group (students and supervisors) for a one-week training programme on Conceptual Approaches to Global, Regional, and National Security.

## 6. Internships and scholarships

No internships were awarded during the period under consideration, although arrangements were made for six interns (PhD students) from Tanzania to come to CDSM, and for two internships to be hosted in Mozambique.

Three new scholarships were awarded by the scholarships sub-committee of SADSEM:

- Thomas M. Mubita (Zambia Ministry of Defence, MA, University of Zambia).
- Gabriel Malebang (Centre for Strategic Studies, Botswana, Master of Management in Public and Development Management, University of the Witwatersrand).

- Lefoko Molebatsi (Botswana, Master of Public Administration, University of Botswana).

All three made good progress. In addition, previous winners of scholarships continued to be supported by the Network. It became difficult for the Network to make further scholarship awards as the current project is due to terminate on 31 March 2007, while course commitments are typically for two or three years.

## 7. Advisory Board

The Advisory Board, consisting of representatives of the governments of most SADC countries, was chaired during the year under review by Mr Edward Hauanga of Namibia. The Board was given two written briefings and updates during the year.

The annual meeting of the Board was held in Windhoek in March. It was preceded by a reception hosted by the Speaker of the National Assembly, Mr Theo-Ben Gurirab, and the Minister of Defence, Maj-Gen Nomoloh.

The meeting was attended by 12 members of the Board, including, for the first time, a representative from Madagascar, and reports were given by all the SADSEM partners. The Board generally expressed satisfaction with the work of SADSEM, but made some recommendations, including ensuring that all meetings, courses, and materials be translated into French and Portuguese.

# SADSEM

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